

Gnarliest Collaboration Challenge

Kevin W. Bluhm – GCC POC
USACE Collaboration & Public Participation
Center of Expertise (CPCX)

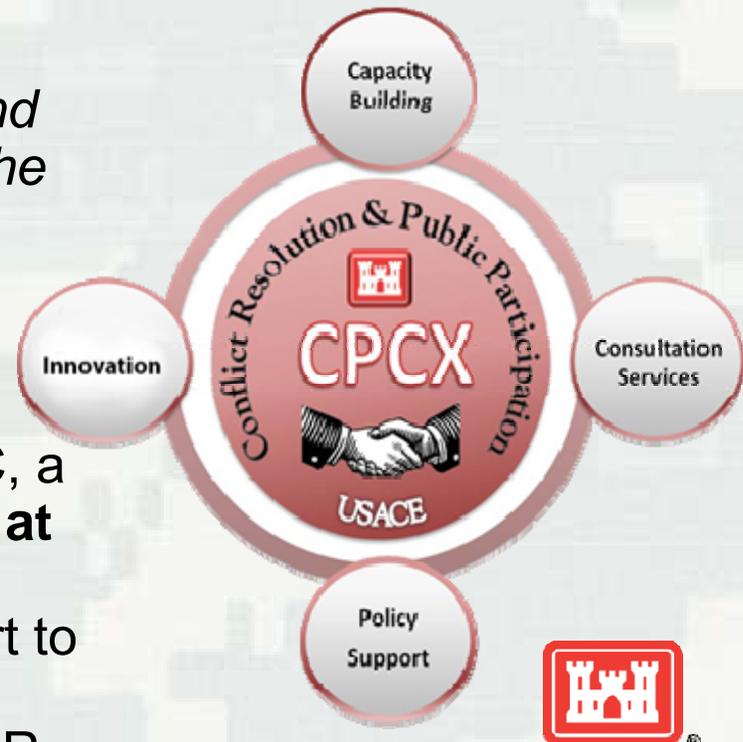
August 23, 2016



US Army Corps of Engineers
BUILDING STRONG®

Collaboration & Public Participation Center of Expertise (CPCX) Background

- 1970s-present USACE is a federal leader in Public Participation, Alternative Dispute Resolution & Partnering across Civil and Military missions
- CPCX Established by DCG Riley 17 October 2008
- Mission
 - *Help Corps staff anticipate, prevent and manage water conflict, ensuring that the interest of the public are addressed in Corps decisions*
- Who are we?
 - ▶ Inter-disciplinary core team at IWR
 - ▶ USACE Network - POC's at each MSC, a Community of Practice, **PI specialists at each District**
 - ▶ Providing collaborative process support to Districts & HQ thru CPC staff, Corps network, & MOU w/ US Institute for ECR



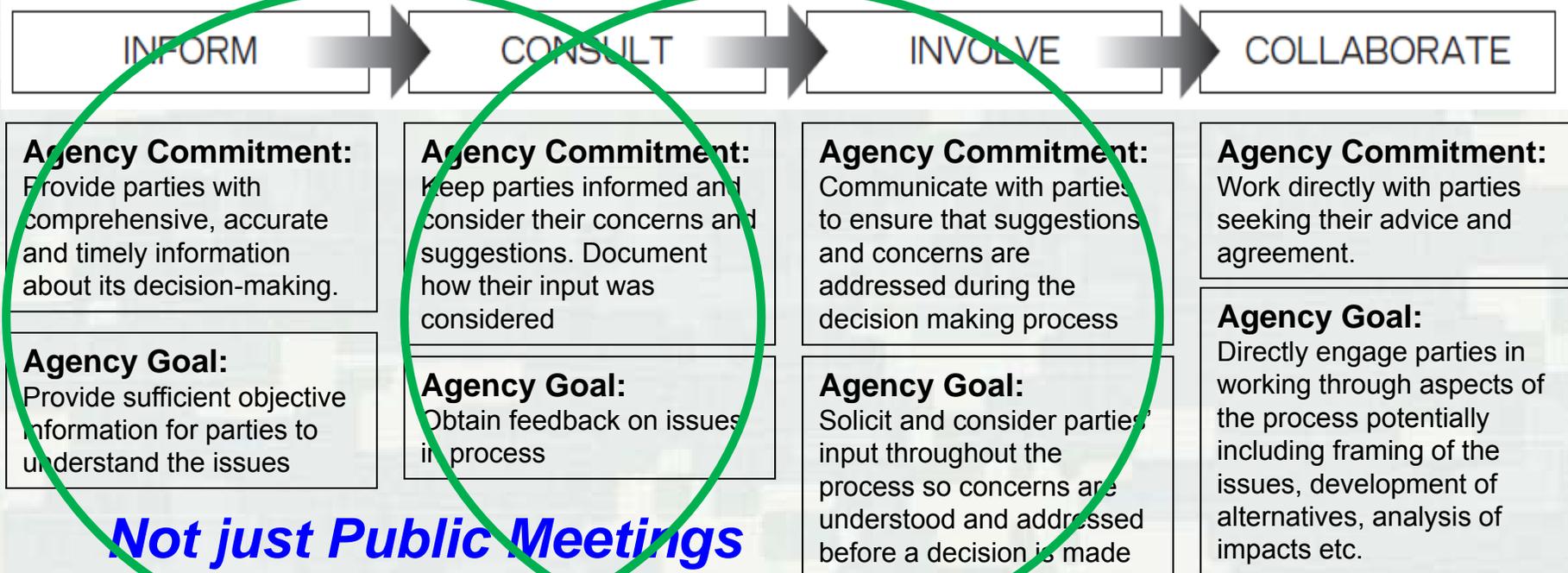


Right-Size Public Participation

“Right Size” varies based on goals, stakeholders & situations



Move Public Involvement to Right



Communication “with”, not “to”



Gnarliest Collaboration Challenge (GCC) Overview

- The Purpose of the GCC is 2 fold:
 - ▶ Provide technical assistance to help teams move thru challenges related to public involvement activities
 - ▶ For USACE's Collaboration & Public Participation Center of Expertise (CPCX) to better understand some of the more challenging or controversial projects/actions/activities in USACE.
- Services available through the GCC Include:
 - ▶ Facilitation services
 - ▶ Collaborative processes or public involvement meeting/workshop design
 - ▶ Mediation/conflict management support
 - ▶ Stakeholder assessments
 - ▶ Public involvement plans



Gnarliest Collaboration Challenge (GCC) Details

- Up to \$100K in technical assistance is available for FY17
- Eligible projects must relate to active Corps projects or Regulatory permits with controversial issues
- Submissions must describe the capability of utilizing public participation/collaboration/conflict resolution assistance
 - ▶ Need is in the FY17 timeframe
- Submissions must use supplied template to simplify preparation and review
- Submissions must be coordinated with PI Specialists & MSC Liaison
- Submissions are due 31 August 2016 for consideration



FY16 PI Specialists

NWD

Amy Echols
Portland District

Jennifer Salak
Omaha District

Scott Lawrence
Seattle District

Amy Snively
Kansas City District

SAD

David Apple
Jacksonville District

Jeff Morris
Savannah District

POD

Amanda Andraschko
Alaska District

Ellen Lyons
Alaska District

NAD

Kate Alcoba
New York District

Julia Battocchi
Baltimore District

SWD

Sheridan Wiley
Galveston District

Jerica Richardson
Fort Worth District

SPD

Joél Flannery
San Francisco District

Eileen Takata
Los Angeles District

Kelly Janes
San Francisco District

MVD

Kevin Bluhm
New Orleans District

**Rebecca Seal-
Soileau**
St. Paul District

Angie Freyermuth
Rock Island District

LRD

Brandon Brummett
Louisville District

Lynn Greer
Buffalo District

Mary Weidel
Detroit District

Jason Chrumka
Detroit District

CPCX MSC Liaisons



GCC Questions??

- Talk to your closest PI Specialist and/or MSC Liaison
- Find the details on the CPCX SharePoint Site:
<https://cops.usace.army.mil/sites/ CPP/Shared%20Documents>
- Contact GCC POC – Kevin Bluhm at:
 - ▶ Kevin.w.Bluhm@usace.army.mil





U.S. Department of the Interior
Bureau of Land Management

Collaborative Action & Dispute Resolution

Collaborative Incentives Program





Collaborative Action & Dispute Resolution



- Introduce the BLM CADR program
- BLM Collaborative Incentives Program overview
- Collaborative case studies

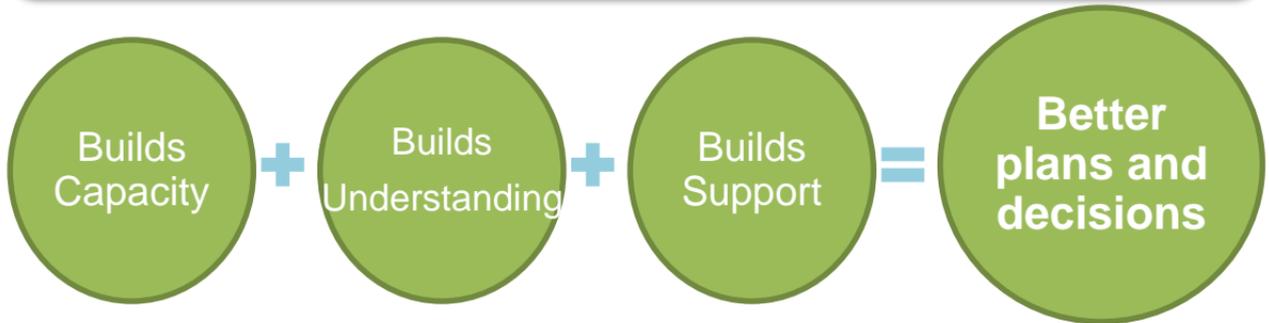
Presenter: Frank Sturges, BLM Collaborative Action and Dispute Resolution Program Lead



Collaborative Resource Management

Collaboration is a process in which interested parties, often with widely varied interests, work together to seek solutions with broad support.

–BLM Land Use Planning Handbook



The BLM's Collaborative Action and Dispute Resolution program vision is of an agency that is trusted and that produces sustainable decisions by efficiently engaging others in the stewardship of public lands and working collaboratively to prevent, manage, and resolve conflict.



BLM CADR Program

- Evolving iterations of CADR Program since 1997, increasing focus on collaboration
- BLM CADR aims to centralize, strengthen, and coordinate collaborative efforts
- Includes state/program CADR coordinators serving in collateral duty
- Launched strategic plan in late 2015

Bureau of Land Management

**Transforming Collaborative Action and Dispute Resolution in the BLM:
A Strategic Plan**



A group of people, including men and women in various attire, are gathered around a large table outdoors. They appear to be engaged in a collaborative meeting, looking at documents and maps spread across the table.



A group of people are seated around a table in an indoor setting, possibly a community center or meeting room. They are engaged in a discussion or meeting.



Two individuals, a man and a woman, are standing and talking. The man is wearing a vest and the woman is wearing a dark jacket.

November 2015



A large meeting room with many chairs arranged around a long table, ready for a formal meeting or conference.



The BLM logo is located in the bottom right corner of the slide.

BLM



Upstream and Downstream Processes

Collaborative
Activities

Dispute
Resolution





BLM CADR Program Goals

Champion a Collaborative Culture

- Create shared vision and direction
- Build BLM CADR network
- Integrate across programs
- Recognize and reward efforts

Create a Common Understanding

- Develop communication plan
- Create information clearinghouse

Build Collaborative Capacity

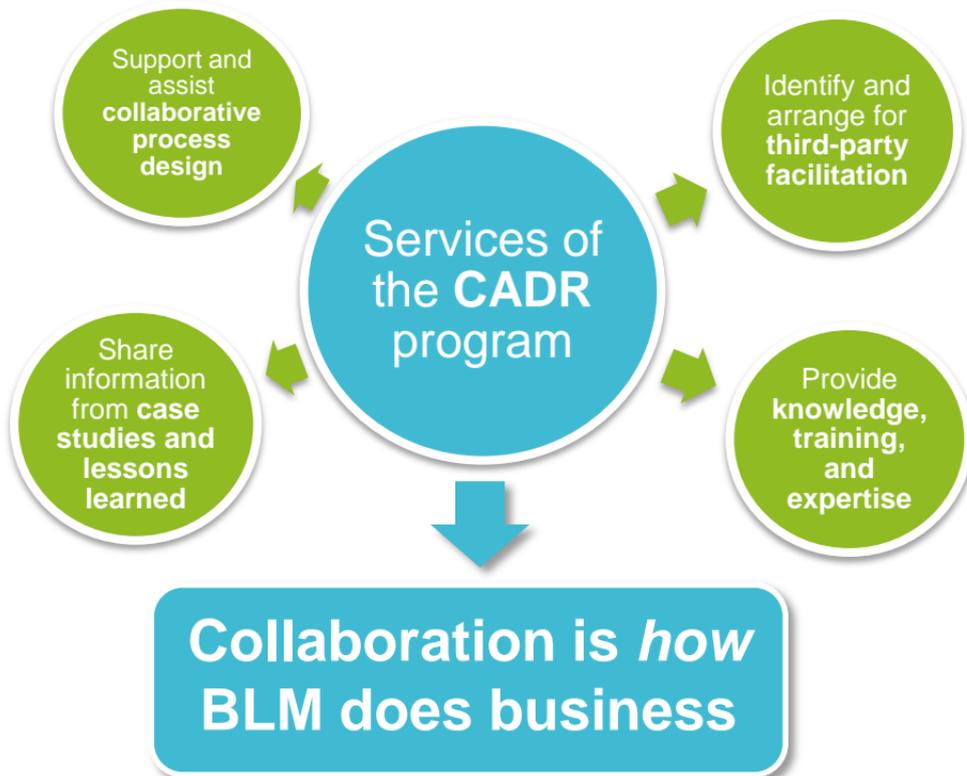
- Develop and leverage workforce
- Provide training, coaching, and mentoring
- Provide expert, impartial assistance
- Nurture community of practice

Foster Accountability and Assess Outcomes

- Plan and report work
- Evaluate and adapt



Collaborative Services





Third-Party Contract Collaborative Services



- Third-party facilitation IDIQ contract through DOI Strategic Sourcing Initiative
- Available for any office to use with their own funds
- Does not cover work beyond scope of collaborative engagement



Collaborative Incentives Program Selection



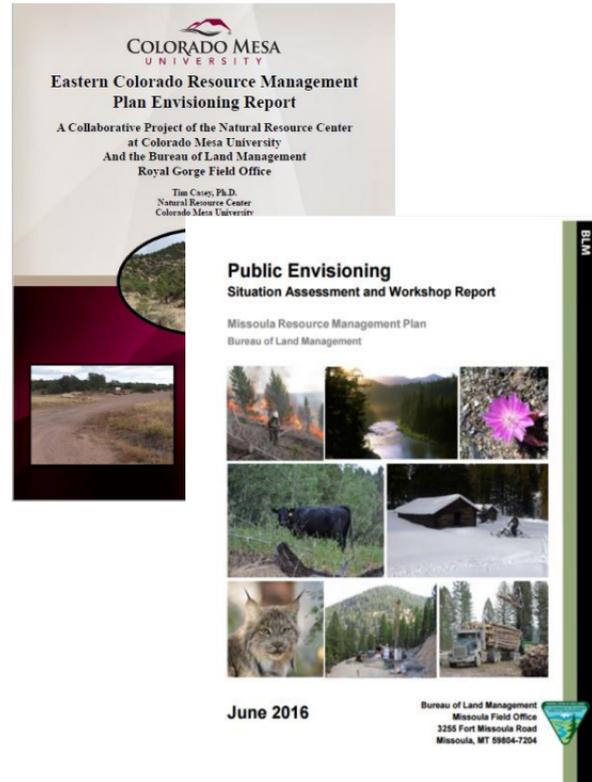
- Information Bulletin Announcement
- Proposals submitted by field offices
- Selection by panel of national and state CADR coordinators
- Evaluation criteria
 - Savings
 - Feasibility
 - Support and Preparation
 - Subject-Matter Priority
 - Critical Need



Collaboration in Planning 2.0

Increased emphasis on collaboration in Planning 2.0

- New collaborative opportunities with planning assessment, review of alternatives, and basis for analysis
- CADR Program can support
 - Envisioning
 - Situation Assessments
 - Process Design
 - Developing internal and external outreach strategies
 - Training on collaboration
- Collaborative Incentives Program funding three envisioning processes



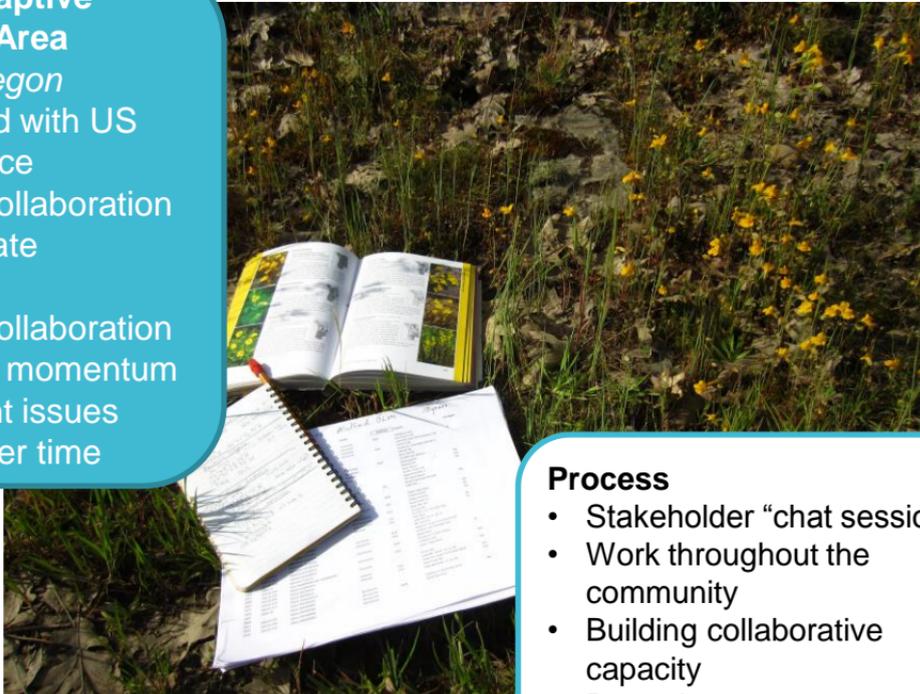


Collaboration Across Agencies

Applegate Adaptive Management Area

Applegate, Oregon

- Co-managed with US Forest Service
- Long-term collaboration with Applegate Partnership
- Restarting collaboration and building momentum
- Management issues changing over time



Process

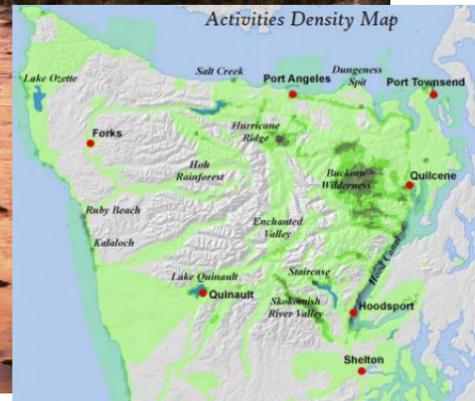
- Stakeholder “chat sessions”
- Work throughout the community
- Building collaborative capacity
- Restoring trust



Innovative Approaches



The challenge of working at a **landscape scale** calls for innovative approaches to **engage stakeholders and analyze collaborative** relationships. Browns Canyon National Monument in Colorado is using human ecology mapping to connect sociocultural values to ecological understanding.



Example from Olympic Peninsula Human Ecology Mapping Project (USFS Pacific Northwest Research Station)



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BLM Collaborative Incentives Program

BLM Collaborative Action and Dispute Resolution

BLM-CADR team

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